

The recommendations outlined here are simplified for use by leaders who are limited by time and funding. Engineering firms can provide an in-depth analysis of community asset conditions. Leaders should invest available resources (time, funding, knowledge, etc.) into the creation of a capital asset inventory and subsequent capital asset improvement plan to meet their community's needs.

CAPITAL ASSET PLANNING PROCESS

FIRST-YEAR STEPS

TESTABLISH A CAPITAL IMPROVEMENT PLAN PROCESS & POLICY

The municipal council should establish a capital improvement policy, CIP, and process that identifies responsible parties, timelines, and criteria for prioritizing projects—including an annual capital asset inventory.

ANNUAL STEPS

4 DETERMINE OPERATIONS & MAINTENANCE COSTS

Through research, municipalities should determine the operation and maintenance costs of a new asset and ensure it is viable based on the city's budget.

5 PRESENT CIP TO COUNCIL IN PUBLIC MEETING & ADOPT PLAN

The party responsible for CIP preparation should present it to the city council who should review, adapt, alter and present the plan to residents before adoption.

CREATE A CAPITAL ASSET INVENTORY

Inventory existing assets, identify current conditions, needed repairs, replacement horizons and locations. Update inventory as changes occur. Refer to this list during each annual CIP process.

This step is the focus of this guide.

BIDENTIFY & PRIORITIZE CAPITAL FACILITY NEEDS

Identify and prioritize future projects by recognizing gaps among inventoried assets, or as emergencies and crises occur. Use prioritization criteria to determine which projects should be completed first.

6 IMPLEMENT THE PLAN

Use identified funding sources and available community capacity to implement the one-year project list. Throughout implementation, seek ways to improve preparation for future projects. Review status of one-year projects before starting the new CIP.

INTRODUCTION

Capital assets are a community's built and high-cost amenities, utilities, and facilities. Examples include roads, pipelines, sewage facilities, buildings, parks, arenas, recreation facilities, sheds, and vehicles. These assets require upkeep to maintain their value to a community—none are free of costs, even when they are ignored. Capital assets should be maintained to ensure financial stability, limit the effects of emergencies, and enable long-term strategic planning for cities, counties, and special service districts.

Unfortunately, leaders may neglect their capital assets because they are unaware of the asset's condition or even existence. A community's elected, appointed, and employed officials are responsible to identify and care for these assets with community staff assistance.

This document is intended to outline a simple process that will assist leaders in capital asset decision making. It discusses why every community should have a capital asset inventory, how to create the inventory, and advice to communities that are beginning or updating their inventories.

DO WE NEED A CAPITAL ASSET INVENTORY?

QUESTION

Y/N*

Our community has capital asset information aggregated in a single location.

Our capital asset information is easily accessible by both public works and leaders.

Our capital asset inventory includes information on the expected life of assets.

Our inventory includes information on the current condition of assets.

Our inventory has up-to-date information.

Our inventory includes current monetary values (accounting for depreciation).

Our inventory includes potential funding sources for future projects.

*CDO recommends considering the response "I don't know" as a no.

THE PROBLEM

In interviews with leaders across rural Utah, they expressed three similar struggles regarding capital asset maintenance:

Lack of Knowledge: Leaders are unaware of their community's capital assets.

Reliance on Brain Trusts: Leaders rely heavily on information from a specific person (typically a longtenured public works employee) who knows about the community's capital assets.

Distraction of "Fighting Fires":

Leaders spend their time dealing with immediate problems and neglect the strategic planning which could prevent problems from occurring.

These issues lead to poor investment in, and poor management of, capital assets. Lack of knowledge causes decisions to be made without key information, potentially leading to unnecessary future costs (e.g., repairing a road only to realize the underlying water line needs replacement the following year). Issues may also arise when brain trusts retire or leave communities and take vital information with them. Finally, when leaders only deal with immediate issues they cannot prioritize their limited time and resources to long-term capital asset planning.

THE SOLUTION

Leaders can confront these problems that result from insufficient information by proactively collecting and compiling asset data. This is the essence of a capital asset inventory. Otherwise, costly emergencies will dictate when communities address problems. Getting ahead of problems requires community leaders to:

- Institutionalize knowledge of existing capital assets and their condition.
- Create a system for prioritizing asset projects and funding.

Creating a capital asset inventory institutionalizes knowledge by centralizing it for all users and ensuring that necessary information stays available in the community regardless of staff or leadership turnover.

Additionally, the data in a properly completed capital asset inventory informs a capital improvement plan (CIP) of the communities assets.

The CIP lists and highlights capital projects the community will consider within the next 3-5 years. Without the information from the capital asset inventory, leaders cannot properly prioritize community projects, potentially increasing the community's financial burden. Age, condition, and repair data should be incorporated to maximize the inventory's usefulness.

INVENTORY PROCESS

While there are many different methods communities can use to inventory their capital assets, there are four generally applicable steps that your community can employ when completing your capital asset inventory (CAI).

Most communities have adapted these elements into a system that works for their unique situation; local processes may have more or fewer sections, or may be in a different order.

1 ESTABLISH INVENTORY CRITERIA

Identify which criteria to collect, the definition of each criteria, the level of assets to inventory, how the criteria will be collected, and how frequently this process will occur.

FIRST-YEAR STEP

2 COMPLETE THE INVENTORY

Inventory existing assets, identify current conditions, needed repairs, replacement horizons, and asset locations.

4 UTILIZE INVENTORY IN PLANNING

Once assets are inventoried, leaders should begin to prioritize replacements, repairs and acquisition of capital assets. See the CDO's guide "Capital Improvement Planning" for more information.

3 PUT INVENTORY INTO DATABASE

Data should be put into a centrally available database that future leaders and staff can access (spreadsheet, Microsoft Access, GIS system, etc.)

CAPITAL ASSET MANAGEMENT ASSISTANCE

To help communities begin this process, the Community Development Office (COD) established the Capital Asset Program (CAP) and created Capital Asset Self-Inventories (CASI). The Capital Asset Program (CAP) was established to assist communities with improving capital asset management. CASI is intended to be a simple starting point for communities who are interested in capital asset inventories. CASI can be filled out with as much or as little information as a community has; however, the more information the community puts into CASI, the more valuable it becomes. It is meant to be a valuable resource for leaders to refer to when making purchasing, building, and replacement decisions. CASI should be filled out by community employees and leaders, and does not need to be a professionally completed assessment.

The Community Development Office, in partnership with the Regional Planning Program of each Association of Government and the State of Utah's Automated Geographic Reference Center (AGRC), offers a program to assist communities in the completion of these simple capital asset inventories. The Capital Asset Program (CAP) offers a suite of resources and tools in support of community-performed capital asset inventories. The program offers an ArcGIS Online Organization which provides a platform for communities to gather, store, and analyze capital asset inventory data.

The Community Impact Fund Board (CIB) requires all applicants to have completed a CASI in FY2022 or later to qualify for CIB funds. Contact your local Association of Government Regional Planner or the Community Development Office for more information (see Appendix B).



ESTABLISH INVENTORY CRITERIA

Identify which criteria to collect, the definition of each criteria, the level of assets to inventory, how the criteria will be collected, and how frequently this process will occur.

HOW DO I GO ABOUT IT?

A capital asset inventory begins with first identifying what information you need to gather. This may be established in your community's capital planning policies; however, if not, the Government Finance Officers Association (GFOA) recommends that communities maintain 12 data points¹. The Community Development Office added three additional fields to improve data collection, aggregation, and reporting.

The following are suggested data points to gather during an asset inventory:

Classification Maintenance History
Name/Title Replacement Costs

Description Revenues
Location O&M Costs

Physical Dimensions Capacity vs. Current Use

Condition Current Value
As-Built Document Location Remaining Useful Life

Warranty Location

Each of these criteria will need to be defined so those using the information will know what constitutes each (e.g., Location will be defined as the physical address and GPS coordinates of the asset's main location. For systems [pipe, road] it will be the section access point). Some are straightforward (name, description), while others require more detail (classification, capacity).

Asset condition is a particularly difficult data point. You will need to establish clear objective criteria and frameworks for asset condition. Defining this criteria may be difficult for many technical systems. Reach out to technical experts for assistance (Appendix A).

How each data point will be collected will also need to be defined. Some assets will clearly need a precise visual inspection (condition, location, physical dimensions), but for others, an estimate will serve the purpose of the inventory (replacement costs, remaining useful life). More detail may sometimes be required and the level of importance of an asset should dictate the level of care in inventorying the asset (i.e., drinking water is more important than playground equipment).

This is also the time when communities should define what system they will use to aggregate and analyze the data. Any system used should be available to those who need it—now and in the future—and should enable consistent collection of data points. This can range from a simple spreadsheet to complex custom software systems. A Geographic Information System (GIS) component can provide useful function (see pg 15).

HOW TO CATEGORIZE ASSETS

Categorizing assets provides a structure for inventorying and general management. There are many ways to categorize assets. For the Capital Asset Self-Inventory, the Community Development Office uses three macro categories which include several subcategories:

1. General Community & Administration

Recreation & Community Assets
Community Vehicles
Community Facilities
Planning

2. Public Safety

Police Fire Animal Control Criminal Justice

3. Water & Transportation

Culinary Water Secondary & Wastewater Sewer Solid Waste Roads, Curbs, Gutter & Sidewalk Categorizing assets will help communities create manageable inventory workflows and update schedules. For example, in the schedule shown on the next page, the community commits to reviewing one of five categories each year.

Note that some of these categories (i.e., fire, police, solid waste, etc.) may not be managed by the entity conducting the inventory, but may be managed by a municipality, county, special service district, or adjacent community instead. If this is the case with your community, make a note of it and focus your efforts on services your community does provide.



HOW OFTEN SHOULD THIS BE DONE?

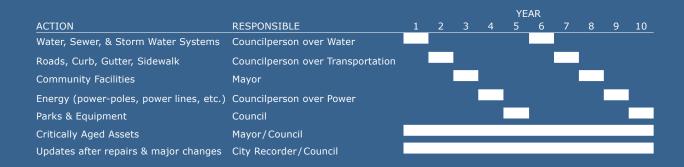
Leaders should complete inventories before making funding decisions on capital assets. Ideally, this involves collecting information about all of a community's assets before allocating significant funds to new assets, asset improvements, or asset replacement.

Additionally, beginning in FY2022, capital asset self-inventories will be required for applicants to apply for Community Impact Board (CIB) funding. The questionnaire below highlights some knowledge gaps that may motivate a community to conduct or update an inventory before engaging in capital asset decisions.

As with most municipal leadership situations, how often you conduct an inventory depends on your community's capacity. The five-year rotating schedule outlined below can serve as a starting point for community leader discussion.

In this example, grouping the assets and conducting the inventory over a five-year rotating schedule protects the community from over-obligating itself or making the project so large it requires total community attention in any given year. Rather, this allocates a reasonable amount of work annually.

Beyond any regularly scheduled activities, when assets are repaired, updated, or replaced, someone within the city should be responsible for logging the relevant information about the repair (i.e., how long the repair should last, replacement cost, etc.). Similarly, assets that have aged far beyond their expected useful life or that have experienced significant trauma should be examined regularly as the city seeks out funding for repairs or a replacement.



This simplified timeline is just one possibility. Leaders in small communities face unique time constraints that make sophisticated, technical assessments difficult. Simplifying the process so that only a few assets need review each year will keep the community from over-obligating itself while ensuring an inventory exists for each asset type. CDO encourages communities to mix, match, and alter any system in this booklet to better match their specific requirements.

HOW TO CATEGORIZE COMPLEX ASSETS

Some assets consist of smaller assets or components. For instance, a park may consist of many smaller, diverse features. Larger grouping makes inventorying easier by reducing the number of items to track. However, too big of a grouping makes the information less valuable to leaders.

When deciding what scale to subdivide assets, leaders must balance the division of assets with the practicality of collecting the information. Subdivide community-wide assets (roads, water pipes, electrical lines, etc.) into blocks or small neighborhoods. Separate complex assets with multiple components, like parks, into their individual parts (see example to the right).

Every community should make this decision based on their available time and needs. The Community Development Office recommends making this process simple, consistent, and adaptive based on experience.

Throughout this process, leaders will experience difficulties and uncertainties on how to proceed. We encourage communities to reach out to professionals for assistance and adapt this guidenace to their local needs.

EXAMPLE: SUBDIVIDING A PARK

Hyde & Seek Park to the right provides a great example of multiple assets contained within the same unit—a park. One way to subdivide this asset is to organize the park's amenities into eight components:

- 1. Tennis courts
- 2. Playground
- 3. Pavilion
- 4. Sidewalk network
- 5. Sprinkler system
- 6. Parking lot
- 7. Bathrooms
- 8. Basketball court



COMPLETE THE INVENTORY

Clearly and thoughtfully defining the criteria and process will make the actual collection of data much more organized and efficient.

Once the required data is defined, simply write down what you currently know. The form at the end of this document may help provide some structure. Do not worry if there are gaps in your knowledge—these gaps provide a starting point for your efforts.

Review any documentation that exists, including recent repair reports or original construction documentation.

After you've written down your current knowledge, go physically examine each asset as you've defined in your collection criteria. Some criteria, like current use, may require multiple inspections at various times and seasons.

While inventorying, you may realize some practicalities require changes to your process or data points. Update and adapt your process to reflect these insights; this should be an iterative, adaptive process.

WHO CAN DO THIS?

As communities develop their inventorying process, they should consider who can help complete the project and start making sense of the results. Those responsible or most familiar with the public assets should be involved. This is usually a public works employee, if the community has them. If not, maintenance staff, town council members, or volunteers can help pull the information together. Engineering firms will likely be required to obtain complete and more accurate information on certain assets, particularly on asset condition, remaining useful life, and replacement/ repair costs.

Those inventorying the community assets should have some level of training, a common understanding of the data points to collect and how to collect them, as well as a specific deadline and fill out a similar form for each asset they inventory.

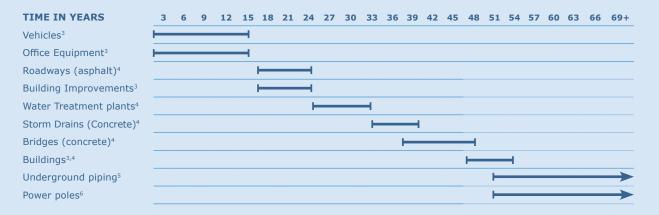
The Community Development Office is working with regional planners in each Association of Government to assist with simple capital asset self-assessment. Assistance and technical resources are available to help. Contact your regional planner for information and assistance (Appendix B).

BUT WHAT IF I DON'T KNOW WHERE TO GET THIS INFORMATION?

Talk to your Regional Planner from your local Association of Government. They have resources and can help communities identify where they should start to begin compiling a capital asset inventory. Additionally, community members who have previously been in leadership or staff positions may have experience or knowledge of the asset and should be utilized to complete the inventory. Your community may also want to contract with an engineering firm to complete a more thorough assessment of the current condition and location of capital assets. To completely understand some assets, the utilization of a professional engineering firm will be required. For others, the information will simply not be available. Some data points will be an estimate or left blank. There is still value in creating a centralized database of this information, even with the unknowns. Identifying what you don't know is nearly as important as identifying what you do. Once complete, make decisions about whether it is worth the investment of time and money to research the gaps.



ESTIMATED USEFUL LIFE



The time frames above list a small number of common capital assets and their estimated useful lives. These estimates were retrieved from multiple organizations in multiple states; differences in weather and use patterns could significantly alter an asset's useful life.

For accounting purposes, communities should determine depreciation rates for their assets based on the best available information (see right).

These estimated useful lives are presented as a starting place as communities determine how much time they can expect each of their capital assets to last. Just because an asset has reached or surpassed its original useful life does not mean that the asset must be replaced. Assets typically last longer than the length of time for which they are bonded but may fail earlier.

As your community conducts its asset inventory, these useful life estimates can serve as placeholders for assets that you have no information about.

The Government Accounting Standards Board (GASB) established general useful life estimates for the purpose of depreciating assets over time. Their baseline is valuable when considering bonding repayment time periods.

ASSET CLASS	ESTIMATED USEFUL LIFE ³
Infrastructure	30
Buildings	50
Building Improvements	20
Vehicles	2-15
Office Equipment	3-15
Computer Equipment	3-15

Most assets should have some information on expected life in the construction documents. If this information is not available, general estimates can be collected by contacting other communities with similar assets and climates. They should hopefully have information on when their assets needed major repairs or replacement. If you still need help, reach out for assistance (Appendix A).

INPUT INVENTORY INTO DATABASE

Data should be put into a centrally available database that future leaders and staff can access (spreadsheet, Microsoft Access, GIS system, etc.)

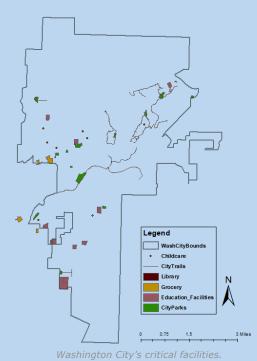
While the system and format to be used should have been defined and set up while establishing the criteria, after the data has been collected, it should be entered into a database. Ensure the data is entered accurately and captures all the data collected; as with any database, the analysis is only as reliable as the data entered is accurate.

The system should be centrally accessible by all parties who need access to the data. Although there are more complex systems and software packages, a simple spreadsheet can be an effective database for small towns. Having a simple system now does not preclude adopting a more sophisticated system later as the needs of the community change.

GIS TECHNOLOGY

While having a simple database is immensely helpful for communities in their capital asset management, using Geographic Information Systems (GIS) technology can increase the usefulness of that data. Most assets a community owns have a physical location within the town, also referred to as a geospatial location. GIS combines geospatial location data with other data to enable data-rich maps and analysis.

Inserting information into an GIS mapping system can give a more accurate idea of current capital asset conditions and locations. Using GIS technology can provide precise location information and allow communities to analyze that data in numerous ways. The Community Development Office has informational resources to help introduce communities to GIS use: https://cdotoolbox.wordpress.com/2020/11/12/gis-applications-in-municipal-management-strategies-for-small-towns/.



UTILIZE INVENTORY IN PLANNING

Once assets are inventoried, leaders should begin to prioritize replacements, repairs and acquisition of capital assets. See the CDO's guide "Capital Improvement Planning" for more information.

WHAT DO I DO WITH MY INVENTORY?

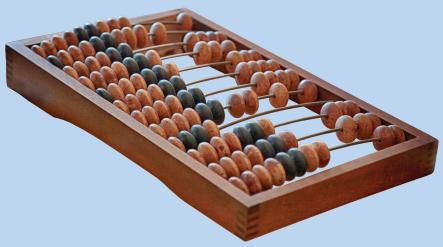
Asset inventories are a tool for capital asset planning. They make it easy to compare likely repair and replacement time frames so that leaders can start preparing for when assets will need servicing or replacement. These plans then turn into action items: how much to save, what to fix, what to delay fixing, what to replace, which repairs need to be coordinated, what to demolish, what to repurpose, how much to adjust rates, and how to integrate assets with regional partners.

Without using information about asset conditions to plan for the future, the inventory loses value, just as plans developed without an accurate inventory will not properly account for community needs. This document is the first step to informed capital facility planning. Additional work, including public outreach, will be necessary to determine community priorities for creating a plan and committing funds. See the Utah Community Development Office's guide on Capital Improvement Planning (Appendix B)

The information collected in the inventory, including the gaps in information that were found, should be presented to leadership clearly and concisely. An effective capital asset inventory will help them as they decide how to utilize the information in plans.

HOW DOES THIS RELATE TO OUR BUDGET?

After its initial creation, a capital asset inventory does not necessarily determine how or where funds should be appropriated through the budgeting process. Rather, the inventory allows leaders to see what costs will occur soon so leaders can prepare for and prioritize which repairs, replacements, and new construction will take priority in the upcoming funding cycle. Leaders should take into account public feedback as they consider how to prioritize spending.



THE INVENTORY'S LONG-TERM PURPOSE

Capital asset inventories should inform a capital improvement plan (CIP), and operations and maintenance planning (for more information on these subjects, refer to the CDO's other guides in the Capital Asset Series). The information on the replacement time frame, maintenance needs, and use of assets help leaders recognize future costs. This provides time to save funds, find multiple funding sources, or transition to a new, different, or regional use of specific assets. Information on every asset may not be available, but identifying what you do not know will inform what you will need to discover to make the best possible CIP for your community.

CONCLUSION

Capital asset inventories, even simple ones, help leaders have the information needed to anticipate and plan for future costs. The process does not need to be complicated. Much of the work happens up front, as leadership works to define the process and criteria for conducting the inventory. After, gathering existing information, each asset is examined. This data is put into a database enabling access and analysis. Using that data, leaders can start planning ahead to better manage their capital assets and to secure a better long-term future for their community.

APPENDIX A

CONDITION ASSESSMENT RESOURCES

Organization Description

Utah Local Technical Assistance Program (LTAP) (Roadways) The LTAP program provides technical assistance to communities across the state. A primary service of the organization is its Transportation Asset Management System (TAMS). TAMS is a computer program that enables communities to create and manage a condition assessment of the community's entire roadway. LTAP also provides training on roadway maintenance and key skills.

http://www.utahltap.org/

Location

Site:

Community Development Office's Capital Asset Self Inventory

(General)

This spreadsheet is a very simple means of indentifying, documenting, and tracking an entities assets, their lifespan, replacement timeframe, history, etc. It is not intended to perfectly measure condition, but rather to assess general information that help leaders in the prioritization of projects. At times additional assessment from engineering firms may be required to obtain all necessary information.

Site: Contact your local AOG

Water Environment Research Foundation (WERF) & American Water Works Association (AWWA)

(Water & Sewer)

This instructive guide goes beyond simply tracking assets by laying out strategies for developing an asset maintenance plan/program. This is an in-depth look at development of asset assessment procedures for both condition and performance assessment. It provides a valuable framework for thinking about when and how to scale-up a community's water and sewer asset condition assessment.

Site:

https://riversideca.gov/pworks/ masterplan-wastewater.asp Volumn 12

CONTACTS

Organization	Website	Phone	Email/Web Contact	Assistance
Rural Water Association of Utah (RWAU)	<u>rwau.net</u>	(801) 756-5123	https://www.rwau.net/ contact-us	Water asset condition assessment, water rate questions, etc.
Utah Local Technical Assistance Program (LTAP)	utahltap.org	(435) 797-2931	www.utahltap.org/ contact.php	Road training opportunities, TAMS road assessment software, etc.

^{*}A multitude of additional assessment and cataloging tools and examples are available online. These can and should be referenced for ideas about how best to track and catalogue your community's assets.

APPENDIX B

COMMUNITY DEVELOPMENT OFFICE ASSISTANCE

PROGRAM

DESCRIPTION

CONTACT

Capital Asset Program (CAP)

The Capital Asset Program (CAP) offers a suite of resources and tools in support of community-performed capital asset inventories. In partnership with the AGRC, the Community Development Office has established an ArcGIS Online Organization which provides a platform for communities to gather, store, and analyze capital asset inventory data.

https://cdotoolbox.wordpress.com/category/infrastructure-capital-asset-management/

Mapping & Technical Assistance (M-TAP)

The Mapping and Technical Assistance Program (M-TAP) provides rural municipalities with resources to overcome actual and perceived barriers to using Geographic Information Systems. The program connects municipalities with appropriate state, regional, and local resources, and provides basic mapping and geospatial analysis assistance to small towns with limited capacity.

https://jobs.utah.gov/housing/community/planning/programs.html

REGIONAL PLANNING PROGRAM CONTACTS



APPENDIX C

SCAN QR CODE FOR WORKS CITED AND ADDITIONAL RESOURCES



CAPITAL ASSET SELF-INVENTORY

DISCLAIMER

All information on the Capital Asset Self-Inventory is intended to be completed by city/town staff and elected officials, and should not require engineering assistance. This community completed inventory is not intended to replace a professionally completed capital asset inventory. No exact information is required on this self-inventory, but information should be estimated to the closest correct value or location. If your community has questions or requires assistance please contact your local AOG planner or the Community Development Office at community@utah.gov.

COMMUNITY INFO

Community Name:		Community	Community Office Address:		
Phone Numb	er: Ema	ail Address:	City/Town:		Zip Code:
			,,		
Community	Website Address	:	Mayor Conta	act:	
			Name:		
			Phone:		
			Email:		
1st Commun	nity Contact:		2nd Commu	inity Contact:	
Name:			Name:		
Phone:			Phone:		
Email:			Email:		

PRIORITIZATION SUMMARY SHEET

This list will help you prioritize the need of replacement for your capital assets. After you have reviewed the ratings you assigned each subcategory, use those ratings to assign a Priority Number per subcategory. Please contact your local AOG planner or the Community Development Office at community@utah.gov with any questions.

CATEGORIES	SUBCATEGORIES	NEED OF Attention (1-5)	PRIORITY NUMBER
	RECREATION & COMMUNITY	N/A	
GENERAL COMMUNITY & ADMINISTRATION	COMMUNITY VEHICLES		
	PLANNING		
	POLICE		
PUBLIC SAFETY	FIRE		
PUBLIC SAFETT	ANIMAL CONTROL		
	CRIMINAL JUSTICE		
	CULINARY WATER		
	SECONDARY & WASTEWATER		
DUDITC WODVS	SEWER		
PUBLIC WORKS	SOLID WASTE		
	ROADS		
	POWER		

GENERAL COMMUNITY & ADMINISTRATION

Inventory all your General Community & Administration Assets in this section. If an item does not fit into one of the following subcategories, please edit this document to better fit your needs. Consider how much attention each subcategory needs and make a note of it in the upper right-hand corner of each subcategory. Please contact your local AOG planner or the Community Development Office at community@utah.gov with any questions.

What repairs/upgrades/additional facilities are required within the next five years? COMMUNITY VEHICLES Rate the need of attention: Vehicle Inventory (General Use, Public Works, etc.) Type Function (Van, truck, etc.) (Parks, staff, etc.) Year Manufacturer (Sood, Fair, Poor) What repairs/upgrades/additional facilities are required within the next five years? What repairs/upgrades/additional facilities are required within the next five years? PLANNING General plan addresses the Imagoritation Imagoritation Housing (16-1000 pop.) Part of general plan's last revision? Poor) No. Rate the need of attention: Rate the need of attention: Poor No. No. Poor) No. No. Poor) No. No. Poor No. No. Poor No. No. Poor Of attention: Pepin No. Poor Of attention: Planning Of attention: Planning Of attention: Planning Of attention: Planning Of attention: Poor Of attention: Planning Of attention: Planning Of attention: Planning Of attention: Planning Of attention: Prevision? Planning Of attention: Prevision Of attention: P		RECREATION & CULTURAL		Rate the need of attention:			N/A	
Name Type (form, amenities, size) (Good Fair, Adequate (Food) Fair, Adequate Poor) No.		s (parks, trails, libraries,				Condition		
What repairs/upgrades/additional facilities are required within the next five years? COMMUNITY VEHICLES Rate the need of attention: Vehicle Inventory (General Use, Public Works, etc.) Type (Van, truck, etc.) Function (Parks, staff, etc.) Year Manufacturer Condition (Sood, Fair, Poor) What repairs/upgrades/additional facilities are required within the next five years? PLANNING Rate the need of attention: Replifying the poor of the poor	. ,		Main Features		•		Adequate (Yes	
COMMUNITY VEHICLES Vehicle Inventory (General Use, Public Works, etc.) Type Function (Parks, staff, etc.) Year Manufacturer Condition (Good, Fair, Poor) What repairs/upgrades/additional facilities are required within the next five years? What repairs/upgrades/additional facilities are required within the next five years? PLANNING General plan addresses the following sections: Transportation Housing (if5-1000 pop.) Are the following current and adequate for town needs? Is the general plan adequate for town needs? Is the general plan adequate for town needs? Tansportation Tansportation	lame	Туре	(form, amenities, size)		Unsure)	Poor)	No, Unsure)	
COMMUNITY VEHICLES Vehicle Inventory (General Use, Public Works, etc.) Type (Van, truck, etc.) Function (Parks, staff, etc.) Year Manufacturer Condition (Good, Fair, Poor) What repairs/upgrades/additional facilities are required within the next five years? PLANNING General plan addresses the following sections: I transportation Transportation Are the following current and adequate for town needs? I sthe general plan adequate I sthe general plan adequate Transportation Town grains to update the need of attention: Rate the need of attention: Rate the need of attention: Do you have an active? (List the year revision? Poor in the plan addresses the revision? Poor in the poor in the plan active and sever Plan be general plan addresses the plan addresses the poor in the plan addresses the poor in the plan addresses the plan addresses the poor in the plan addresses the plan addresses the poor in the plan addresses the plan addresses the poor in the plan addresses the plan addresses the poor in the plan addresses the plan ad								
COMMUNITY VEHICLES Vehicle Inventory (General Use, Public Works, etc.) Type (Van, truck, etc.) Function (Parks, staff, etc.) Year Manufacturer Condition (Good, Fair, Poor) What repairs/upgrades/additional facilities are required within the next five years? PLANNING General plan addresses the following sections: I transportation Transportation Are the following current and adequate for town needs? I sthe general plan adequate I sthe general plan adequate Transportation Town grains to update the need of attention: Rate the need of attention: Rate the need of attention: Do you have an active? (List the year revision? Poor in the plan addresses the revision? Poor in the poor in the plan active and sever Plan be general plan addresses the plan addresses the poor in the plan addresses the poor in the plan addresses the plan addresses the poor in the plan addresses the plan addresses the poor in the plan addresses the plan addresses the poor in the plan addresses the plan addresses the poor in the plan addresses the plan ad								
What repairs/upgrades/additional facilities are required within the next five years? PLANNING	Vhat repairs/upgrades/addition	al facilities are required withi	n the next five years?					
Type (Van, truck, etc.) Function (Parks, staff, etc.) Year Manufacturer Manufacturer (Good, Fair, Poor) Unsure) Replace (Yes, No, Unsure) What repairs/upgrades/additional facilities are required within the next five years? PLANNING Rate the need of attention: General plan addresses the Transportation Housing (ff>1,000 pop.) Are the following current and adequate for town needs? Joning ordinances Proof general plan sto update the general plan within the next give years? If yes, explain: If yes, explain: If yes, explain:				Rate the nee	d of attention:			
Type (Van, truck, etc.) (Parks, staff, etc.) Year Manufacturer (Good, Fair, (Yes, No, Unsure) Horizon (Van, truck, etc.) (Parks, staff, etc.) Year Manufacturer (Good, Fair, (Yes, No, Unsure) Horizon (Van, truck, etc.) (Van, truck, etc.) (Van, truck, etc.) (Parks, staff, etc.) Year of general plan active (Parks) (Van, truck, etc.) (Van	'ehicle Inventory (General Use,	. Public Works, etc.)			Condition	Adaguata		
PLANNING General plan addresses the following sections: Are the following current and adequate for town needs? Is the general plan adequate for town needs? PLANNING Rate the need of attention: Year of general plan's last revision? Year of general plan's last revision? Are there any plans to update the general plan within the next years? Rate the need of attention: Do you have an active? (List the year revision by the plan.) Water and Sewer Plan Road Plan Moderate Income Housing If yes, explain:			Year	Manufacturer	(Good, Fair,	(Yes, No,	Replacement Horizon (years	
General plan addresses the following sections: Transportation Housing (if>1,000 pop.) Are the following current and adequate for town needs? Is the general plan adequate for town needs? Transportation Housing (if>1,000 pop.) Are there any plans to update the general plan within the next years? Transportation								
following sections: Transportation Housing (if>1,000 pop.) Are the following current and adequate for town needs? Transportation Housing (if>1,000 pop.) Are there any plans to update the general plan within the next years? Transportation	Vhat repairs/upgrades/addition	al facilities are required withi	n the next five years?					
Are the following current and adequate for town needs? Is the general plan within the next years? If yes, explain:	PLANNING		n the next five years?	Rate the ne				
Zoning ordinances next years? Coad Plan Moderate Income Housing	PLANNING General plan addresses the	Land Use Transportation	Year of general plan's		Do you have a		t the year of last	
Is the general plan adequate	PLANNING General plan addresses the following sections: Are the following current and	Land Use Transportation Housing (if>1,000 pop.) Official map	Year of general plan's revision? Are there any plans to	last	Do you have a revision by the	e plan.)	t the year of last	
for town needs?	PLANNING General plan addresses the following sections: Are the following current and	Land Use Transportation Housing (if>1,000 pop.) Official map Land use map	Year of general plan's revision? Are there any plans to the general plan within	last	Do you have a revision by the	e plan.)	t the year of last	
	PLANNING General plan addresses the following sections: Are the following current and	Land Use Transportation Housing (if>1,000 pop.) Official map Land use map	Year of general plan's revision? Are there any plans to the general plan within	last	Do you have a revision by the	e plan.) Sewer Plan	t the year of last	
De very hour and words about a south 2	PLANNING General plan addresses the following sections: Are the following current and adequate for town needs? Is the general plan adequate	Land Use Transportation Housing (if>1,000 pop.) Official map Land use map Zoning ordinances Land Use Transportation	Year of general plan's revision? Are there any plans to the general plan within next years?	last	Do you have a revision by the	e plan.) Sewer Plan	t the year of last	
Do you have any unmet planning needs?	PLANNING General plan addresses the following sections: Are the following current and adequate for town needs? Is the general plan adequate for town needs?	Land Use Transportation Housing (if>1,000 pop.) Official map Land use map Zoning ordinances Land Use Transportation Housing (if>1,000 pop.)	Year of general plan's revision? Are there any plans to the general plan within next years?	last	Do you have a revision by the	e plan.) Sewer Plan	t the year of last	

PUBLIC SAFETY ASSETS

Inventory all your Public Safety Assets in this section. If an item does not fit into one of the following subcategories, please edit this document to better fit your needs. Consider how much attention each subcategory needs and make a note of it in the upper right-hand corner of each subcategory. Please contact your local AOG planner or the Community Development Office at community@utah.gov with any questions.

POLICE				Rate the need	or attention:		
Operated by (county, private co	mpany, municipality, special servi	ce district, etc.)	:				
					l -	- "	
Police facility fully compliant with Act?	h the Americans with Disabilities	expected change years:	es to staff within	the next five	Total #	Full-time	Part-time
		,			Officers		
Are police facilities adequate for	their intended		Are staffing level	s adequate for	Staff		
ourpose?	their interlided		level?	5 ducquate for	acsired service		
-		VEHICLE	INVENTORY		Condition	Adequate	
Type (van, truck, etc.)	Function (cruiser, transport, etc.)	Year	Manufa	cturer	(Good, Fair,	(Yes, No,	Replacement Horizon (years)
(, , , , , , , , , , , , , , , , , , ,	(Poor)	Unsure)	
What repairs/upgrades/addition	al facilities are required within the	next five years?					
RIMINAL JUSTICE							
	mpany, municipality, special serv	ico district otc		Rate the ne	ed of attention:		
	riparry, mumicipanty, special serv	ice district, etc.)					
Derated by (County, private cor							
			If present, are	jail facilities ad	equate for their		
present, are courthouse faciliti leir intended purpose?		e next five years	intended purpo		equate for their		
present, are courthouse faciliti leir intended purpose? hat repairs/upgrades/additiona	es adequate for	e next five years	intended purpo		equate for their		
present, are courthouse faciliti leir intended purpose? hat repairs/upgrades/additiona	es adequate for	e next five years	intended purpo	se?	equate for their		
present, are courthouse faciliti leir intended purpose? hat repairs/upgrades/additiona	es adequate for		intended purpo	se?			
present, are courthouse facilitieir intended purpose? That repairs/upgrades/additional	es adequate for	ice district, etc.)	intended purpo	se? Rate the ne	ed of attention:		
present, are courthouse facilitieir intended purpose? That repairs/upgrades/additional	es adequate for	ice district, etc.)	intended purpo	se? Rate the ne			
present, are courthouse facilitieir intended purpose? That repairs/upgrades/additional IRE perated by (county, private corre ISO Rating:	es adequate for all facilities are required within the many, municipality, special serv	ice district, etc.) Average respo	intended purpo	Rate the ne	ed of attention: Station Opera	ator:	
present, are courthouse facilities intended purpose? That repairs/upgrades/additional TRE perated by (county, private corre ISO Rating: re station facility fully complian	es adequate for all facilities are required within the many, municipality, special serv	ice district, etc.)	intended purpo	se? Rate the ne	ed of attention:		
present, are courthouse facilitieir intended purpose? That repairs/upgrades/additional IRE perated by (county, private corre ISO Rating: re station facility fully compliant is abilities Act?	npany, municipality, special serv	Average respo	intended purpo	Rate the ne	Station Opera	ator: # of bays	
present, are courthouse facilitie ir intended purpose? hat repairs/upgrades/additional IRE perated by (county, private correctly in the perated by (county)	nes adequate for all facilities are required within the ampany, municipality, special servent with the Americans with	Average respo Service Area: Expected chan	intended purpo ? nse time (minute) ges to staff in	Rate the ne s): Station Size: Total #	ed of attention: Station Opera	ator:	e Volunteers
present, are courthouse facilitie ir intended purpose? hat repairs/upgrades/additional IRE perated by (county, private correctly in the perated by (county)	npany, municipality, special serv	Average respo	intended purpo ? nse time (minute) ges to staff in	Rate the ne Station Size: Total # Firefighters	Station Opera	ator: # of bays	e Volunteers
present, are courthouse facilities intended purpose? that repairs/upgrades/additional RE perated by (county, private corrected by (county, private corrected by (county), private corre	nes adequate for all facilities are required within the ampany, municipality, special servent with the Americans with	Average respo Service Area: Expected chan	intended purpo ? nse time (minute) ges to staff in	Rate the ne s): Station Size: Total #	Station Opera	ator: # of bays	e Volunteers
present, are courthouse facilities intended purpose? that repairs/upgrades/additional RE perated by (county, private corrected by (county, private corrected by (county). The station facility fully compliant sabilities Act?	nes adequate for all facilities are required within the ampany, municipality, special servent with the Americans with	Average respo Service Area: Expected channext five years	intended purpo ? nse time (minute) ges to staff in	Rate the ne Station Size: Total # Firefighters	Station Opera Total SqFt Full-time	# of bays # Part-time	
present, are courthouse facilitieir intended purpose? hat repairs/upgrades/additional RE perated by (county, private control is a satisfied purpose) re station facility fully compliant sabilities Act? re facilities adequate for their tended purpose?	nes adequate for all facilities are required within the ampany, municipality, special servent with the Americans with	Average respo Service Area: Expected channext five years	ges to staff in	Rate the ne Station Size: Total # Firefighters	Station Opera Total SqFt Full-time Condition (Good, Fair	# of bays Part-time Adequate (Yes, No,	e Panlaceme
present, are courthouse facilitieir intended purpose? hat repairs/upgrades/additional RE perated by (county, private control is a satisfied purpose) re station facility fully compliant sabilities Act? re facilities adequate for their tended purpose?	nes adequate for all facilities are required within the ampany, municipality, special servent with the Americans with	Average respo Service Area: Expected chan next five years	ges to staff in	Rate the ne Sitation Size: Total # Firefighters EMTs	Station Opera Total SqFt Full-time Condition	# of bays Part-time	e Replaceme
present, are courthouse facilities intended purpose? That repairs/upgrades/additional IRE perated by (county, private corrected by (county, private corrected by facility fully compliant is abilities Act? The facilities adequate for their tended purpose?	nes adequate for all facilities are required within the ampany, municipality, special servent with the Americans with	Average respo Service Area: Expected chan next five years	ges to staff in	Rate the ne Sitation Size: Total # Firefighters EMTs	Station Opera Total SqFt Full-time Condition (Good, Fair	# of bays Part-time Adequate (Yes, No,	e Replaceme
present, are courthouse facilities intended purpose? hat repairs/upgrades/additional RE perated by (county, private content in the private content in the private in the	nes adequate for all facilities are required within the ampany, municipality, special servent with the Americans with	Average respo Service Area: Expected chan next five years	ges to staff in	Rate the ne Sitation Size: Total # Firefighters EMTs	Station Opera Total SqFt Full-time Condition (Good, Fair	# of bays Part-time Adequate (Yes, No,	e Replaceme
present, are courthouse facilities intended purpose? hat repairs/upgrades/additional RE perated by (county, private content in the private content in the private in the	nes adequate for all facilities are required within the ampany, municipality, special servent with the Americans with	Average respo Service Area: Expected chan next five years	ges to staff in	Rate the ne Sitation Size: Total # Firefighters EMTs	Station Opera Total SqFt Full-time Condition (Good, Fair	# of bays Part-time Adequate (Yes, No,	e Replaceme
present, are courthouse facilitieir intended purpose? hat repairs/upgrades/additional RE perated by (county, private control is a satisfied purpose) re station facility fully compliant sabilities Act? re facilities adequate for their tended purpose?	nes adequate for all facilities are required within the ampany, municipality, special servent with the Americans with	Average respo Service Area: Expected chan next five years	ges to staff in	Rate the ne Sitation Size: Total # Firefighters EMTs	Station Opera Total SqFt Full-time Condition (Good, Fair	# of bays Part-time Adequate (Yes, No,	e Replaceme
present, are courthouse facilitieir intended purpose? hat repairs/upgrades/additional RE perated by (county, private control is a satisfied purpose) re station facility fully compliant sabilities Act? re facilities adequate for their tended purpose?	nes adequate for all facilities are required within the ampany, municipality, special servent with the Americans with	Average respo Service Area: Expected chan next five years	ges to staff in	Rate the ne Sitation Size: Total # Firefighters EMTs	Station Opera Total SqFt Full-time Condition (Good, Fair	# of bays Part-time Adequate (Yes, No,	e Replaceme
present, are courthouse faciliti leir intended purpose? That repairs/upgrades/additional	nes adequate for all facilities are required within the ampany, municipality, special servent with the Americans with	Average respo Service Area: Expected chan next five years	ges to staff in	Rate the ne Sitation Size: Total # Firefighters EMTs	Station Opera Total SqFt Full-time Condition (Good, Fair	# of bays Part-time Adequate (Yes, No,	e Replaceme

ANIMAL CONTROL	Rate the n	eed of attention	:	
Operated by (county, private company, municipality, special service district, etc.):				
Expected changes to staff within the next five years:	Total #	Full-time	Part-time	
Are facilities adequate for community needs?	Are staffing desired serv	levels adequate for vice level?	or	
What repairs/upgrades/additional facilities are required within the next five years?	I			

PUBLIC WORK ASSETS

Inventory all your Public Work Assets in this section. If an item does not fit into one of the following subcategories, please edit this document to better fit your needs. Consider how much attention each subcategory needs and make a note of it in the upper right-hand corner of each subcategory. Please contact your local AOG planner or the Community Development Office at community@utah.gov with any questions.

system?		Does the community have a storm water system?	Retention basin Swale/ditch	Irrigation Treatmen	
Does the community have a secondary system?	y (irrigation) water				
			Dry retention Wet retention	No syster	
Are the systems adequate for their int	ended purpose?				
What repairs/upgrades/additional facil	lities are required with	nin the next five years?			
CULINARY WATER			Rate the need of attention:		
Operated by (county, private company	y, municipality, specia	l service district, etc.):			
Sources of culinary water and gallons		Total gallons available:	Connections:	Residential	Commercia
	# Gal / day				
Wells					
Springs Surface water					
Storage methods used, number and ca	anacituu	Total storage capacity in	Average daily use (gallons):		
Storage methods used, number and Co	# Capacity	million gallons (MG):	Average daily use (gallons).		
Tanks			Average annual use:		
Reservoirs					
Is water capacity adequate for town n	eeds?				
Is the storage system adequate for to	wn needs?				
_ :					
Are pipes adequate for town needs?					

SEWER SYSTEM		Rate the need of attention:	
Operated by (county, private company, municipality, speci	al service district, etc.):		
Total Capacity gallons/minute): s the system adequate for its intended purpose?	Type of sewer system	Lagoon Treatment Plant Individual Septic Group Septic	
s the system adequate for its intended purpose?		Other	
What repairs/upgrades/additional facilities are required wit	thin the next five years?		
COLID WASTE			
SOLID WASTE		Rate the need of attention:	
Operated by (county, private company, municipality, speci	.ai service district, etc.):		
Type of solid waste collection:	Is solid waste collection adequat	te for community needs?	
_andfill/transfer station distance and remaining capacity (gate Distance (miles):	Capacity total:	Remaining capacity:
cubic yards):	jace Distance (miles).	capacity total.	Remaining capacity.
Nhat repairs/upgrades/additional facilities or storage are r	required within the next five years?		
ROADS			
Miles of city-controled road per surface type:	Paved:	Rate the need of attention: Gravel/Dirt	
		5.5. 5,	
Date of last system-wide maintenance:		Are roadways adequate for cu	rrent use?
Mhat repaire/vegander are required within the part five w	22.00		
What repairs/upgrades are required within the next five ye	ears?		
POWER		Rate the need of attention:	
Operated by (county, private company, municipality, speci	ial service district, etc.):		
Miles of city-managed lines and number of poles:	Line Poles	Number of Connections	
The sol city managed lines and number of poles.	Line	Number of confections	
s a current power adequate for current use?		Date of last system-wide mair	ntenance:
What repairs/upgrades/additional facilities or storage are r	required within the next five years?		





For more resources, visit https://jobs.utah.gov/housing/community/

This document is disseminated by the Community Development Office, housed in the Housing and Community Development Division, part of the Department of Workforce Services, in the interest of information exchange. The state assumes no liability for its contents or use thereof. This publication does not constitute a state standard, specification, specific recommendation or regulation.

community@utah.gov